

## Part 2: High-level descriptive document

Grenfell Tower memorial multi-disciplinary design team

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## 1. Executive Summary

### 1.1. Summary

- 1.1.1. The Ministry of Housing, Communities and Local Government (MHCLG) (the “Authority”) has commenced the procurement activity on behalf of the Grenfell Tower Memorial Commission (The Commission) with the Royal Institute of British Architects (RIBA) acting as authorised agents (RIBA) to appoint a Multi-Disciplinary Design team (MDDT) to support the Commission in their commitment to deliver a fitting memorial (the “Project”). Throughout this documentation, this arrangement is referred to as follows:- ***“On behalf of the Grenfell Tower Memorial Commission (The Commission) administered by RIBA with the Contracting Authority being Department for Levelling Up, Housing and Communities.”***
- 1.1.2. This document is intended to inform external suppliers of the nature and scope of the requirement. It provides an overview of the current understanding of the requirement(s) and outlines the key decisions/knowledge points in the absence of full text which would be provided at future stages of the procurement.
- 1.1.3. It is designed to provide you enough information to determine whether you wish to participate in this opportunity and provide you with enough information to support your responses to the Selection Questionnaire (SQ) Technical Section.
- 1.1.4. The Authority is using the Competitive Procedure with Negotiation (CPN) to support the selection of the MDDT, the details of which are further described in this High-Level Descriptive Document (HDD).
- 1.1.5. This HDD provides Applicants with further information in relation to the Project and in particular, the following:-
- Background to the Project
  - Scope of Services

- The Procurement Process
- High Level Award Criteria
- Overview of the Procurement Documents

1.1.6. Where there is inconsistency between this HDD and the formal Invitations to Negotiate (ITPN) or Invitation to Submit a Final Tender (ITSFT) then the ITPN or ITSFT shall prevail. Where there is any inconsistency between the ITPN and ITSFT, then the ITSFT shall prevail.

## 2. Background

### 2.1. Grenfell Tower

2.1.1. Please refer to the Phase 1 Design Brief. Further information will be provided within the Phase 2 Design Brief and associated documents.

### 2.2. Grenfell Tower Memorial Commission

2.2.1. Please refer to the Phase 1 Design Brief which sets out full detail of the role of the commission. Further information will be provided within the Phase 2 Design Brief and associated documents. The following website contains further information:

2.2.1.1. [www.grenfelltowermemorial.co.uk/design](http://www.grenfelltowermemorial.co.uk/design)

### 2.3. Role of the Royal Institute of British Architects (RIBA)

2.3.1. RIBA are administering this selection process on behalf of the Commission. The following website contains further information:-

2.3.1.1. [RIBA Competitions \(architecture.com\)](http://RIBA.Competitions.architecture.com)

### 2.4. Role of Department for Levelling Up Communities and Housing

2.4.1. HM Government (HMG) is supporting the work of the Commission through a dedicated secretariat team, alongside project management, commercial support and policy advice from the Department for Levelling Up, Housing and Communities (DLUHC). The Department of Levelling Up, Housing and Communities will be the contracting authority for the design and construction of the memorial on behalf of the commission.

### 2.5. About the Opportunity

2.5.1. We are inviting expressions of interest in the procurement of a consultant(s) and other specialists who will make up an appropriately skilled MDDT to create the development of the concept design in collaboration with the Grenfell community to support the concept design phase of the memorial through to delivery and construction of the memorial.

2.5.2. The Authority is seeking Applicants to submit expressions of interest to participate in its tender process being conducted in accordance with the Competitive Procedure with Negotiation (CPN) of the Public Contracts Regulations 2015 (as amended).

## 2.6. Procurement Arrangements

2.6.1. This HDD is made available to all Applicants at SQ stage and provides a background to the Authority's requirements as well as the Procurement procedure to be undertaken, as intended by the Authority, and defines the:-

- Background to the Project (see [3. Background to the Project](#))
- Scope of Services (see [4. Description of Services](#))
- The Procurement Process (see [5. The Procurement Process](#))
- High Level Award Criteria (see [6. High Level Award Criteria](#))
- Overview of the Procurement Documents (see [7. Overview of the Procurement Documents](#))
- Other Matters (see [8. Other Matters](#))

## 2.7. The Project Team

2.7.1. A Project Team has been set up to conduct the Procurement. The Project Team will be the interface with Applicants during the tender process.

2.7.2. For the avoidance of doubt, Applicants should not contact individual members of the Project Team or any other stakeholder. All contact from Applicants must be via the e-tendering portal as set out in the SQ Instructions. Failure to adhere to this rule may lead to the disqualification of your team.

2.7.3. In addition, other officers of the Authority or representatives appointed by it may be involved in the tender as necessary during the procurement. The Authority reserves the right to change its Project Team at any time during the Procurement.

### 3. Background to the project

- 3.1.1. Please refer to the **Phase 1 Design Brief** for fuller information.
- 3.1.2. In 2018, recognising anxiety in the community that the site might be sold or built over, the government made a commitment that the bereaved, survivors and residents would determine a memorial, with the vision being the *“creation of a sensitive and fitting place that will serve as a permanent way to remember those who have lost their lives and those who have been affected by the Grenfell Tower tragedy”*.
- 3.1.3. The first phase of this is the appointment of a design-led multi-disciplinary design team (MDDT) to develop concept designs for a fitting memorial taking into account the specific requirements of the Design Brief.
- 3.1.4. Following appointment of the MDDT, it is likely much work will be undertaken to support the full development of the concept design through the RIBA stages.
- 3.1.5. **The key outcome of this procurement will be the appointment of a MDDT to support the Commission to design and build a lasting memorial. There is a specific focus on creation of the correct team with the correct behaviours. Principally, a team who can adopt a sensitive and inspiring design approach and can work with the Grenfell community to develop an early concept for the memorial.**
- 3.1.6. At all stages, it needs to be remembered that this is to be a **Community Led design process** and **this has been carefully considered throughout the development of the proposed procurement strategy.**

## 4. Description of services

4.1.1. This procurement is designed to find and appoint a **specialist, considerate and community-focused memorial design team.**

4.1.2. At the initial stage, it is not anticipated that this procurement will select a fixed or final design proposal, but rather a team who can adopt a sensitive and inspiring design approach and can work with the Grenfell community to develop an early concept for the memorial.

4.2. The envisaged Multi-Disciplinary Design Team (MDDT)

4.2.1. The MDDT is likely to be made up of:

- Lead Designer (Lead Design Consultant or Principal Designer)
- Landscape Architect, which is an essential requirement.
- Architect, which is an essential requirement.
- Structural and Building Services Engineer
- Community Engagement Consultant
- Transport, Movement and Access Consultant
- Town Planning Consultant

4.2.2. The design brief also advises: *“You may also consider including other areas of expertise such as artists, lighting specialists, interpretation consultants, horticulturalists and landscape managers. If your team is shortlisted and invited to proceed to the second phase of the selection process, following feedback you will have the opportunity to add and refine the membership of your team if required”.*

4.2.3. The Commission will be the body who makes use of the MDDT. This will be supported by the Commission, their independent design advisors and additionally by DLUHC dedicated resources including a Grenfell Memorial Project Manager and a dedicated Commercial resource to support decision-making; compliance and appropriate technical advice and support aimed at the Commission.



- 4.2.4. The Commission includes ten community representatives: five bereaved family members, three former residents of Grenfell Tower and Grenfell Walk who lost their homes, and two residents from the surrounding Lancaster West Estate; and they may require additional technical information and guidance to support their decision-making.
- 4.2.5. The appointment will be defined by both RIBA stages and alignment with the master memorial project plan.
- 4.2.6. There is uncertainty about the future of the Grenfell Tower and therefore, it is currently unclear the term of the appointment and therefore, use of NEC4 Professional Services contract has been recommended to allow for activity schedules to be flexed/amended dependent upon the flow and decision-making surrounding the wider memorial project appointments.
- 4.2.7. This also allows flexibility in terms of collaborative approaches and behaviours which will be required throughout this project.

#### 4.3. Supply Chain

- 4.3.1. It is understood that there may need to be flexibility in the make-up of individual design teams. This is accepted at key points throughout the procurement.
- 4.3.2. If a supply chain member changes, they will be subject to the same evaluation and due diligence processes set out within the SQ documentation.
- 4.3.3. It is not guaranteed that a new supply chain member will pass SQ evaluation at later stages in the procurement process and we reserve the right not to allow the substitution of existing supply chain members, or addition of new supply chain members.
- 4.3.4. If any particular supply chain member is particularly recommended by the Commission or Community as part of the overall concept design, we reserve the right to seek this individual/entity to be moved across into the appointed MDDT. This will be further described in Phase 2.

- 4.3.5. The Lead consultant must always remain as the lead consultant. This is non-negotiable.
- 4.3.6. If a Lead Consultant fails any aspect of ongoing due diligence, the whole submission will be rejected. The remaining team of the rejected submission may at the discretion of other shortlisted teams, be incorporated into other bidder's supply chains – this would be particularly appropriate/pertinent to niche suppliers (such as artists/sculptors).
- 4.3.7. Flexibility in the supply chain is considered critical as part of this project, not least because of the due diligence requirements. Participants are requested to note that due diligence will be ongoing, and members could be removed throughout the process if anything is identified which does not align with the defined ongoing due diligence process.
- 4.3.8. At ITSFT, the supply chain will be complete and considered final. No changes will be accepted. All due diligence will be undertaken based on the team submitted at ITSFT.
- 4.4. Contract Form, Term and Value
  - 4.4.1. The Contacting Authority intend to enter into the NEC4 Professional Service Contract with the successful participant.
  - 4.4.2. It is anticipated that the supply chain members will be party to NEC4 Professional Service Sub-Contract.
  - 4.4.3. Z clauses *may* be introduced and will be subject to discussion during Phase Two of the Selection Process.
  - 4.4.4. There may be a possibility that the MDDT will be novated if there is an element of built environment in the memorial design, it is also possible that the MDDT will be retained in the role of independent design assurer.
  - 4.4.5. It is envisaged that this appointment will last between 3 to 5 years – there will be sufficient flexibility drawn into procurement documentation. The project, due to its nature, will be subject to change and potential “pauses”.

- 4.4.6. The value of the project is going to vary dependent on the nature of design proposed. It will also vary dependent upon:
- *Required level of engagement*
  - *The level of resource required from different professions (ie if significant civil and structural engineering requirement, contract value will be vastly different to that of a more landscape focussed design route)*
  - *If the MDDT is novated at any point, pushing consultancy costs into the overall construction package*
  - *Whether an ongoing monitoring/independent assurance role is required*
- 4.4.7. Therefore, a broad range has been placed in the contract notice (£6m - £8m) and appropriate modification clauses will be written into procurement documentation to support the required flexibility of approach. Further detail will be set out fully within the ITSFT documentation.
- 4.4.8. The indices for fluctuations and payment mechanisms will be set out fully at ITSFT.
- 4.5. Insurances
- 4.5.1. On appointment, the successful Supplier (via Design Team Lead Consultant) will be required to have or make available at the point of contract award:
- 4.5.1.1. Minimum professional indemnity cover of not less than GBP £2m<sup>1</sup> for any one claim;
  - 4.5.1.2. Third party / public liability insurance of not less than GBP £5m for each and every event with the number of events unlimited, and;
  - 4.5.1.3. Employers (Compulsory) Liability Cover of not less than GBP £5m for each and every claim in respect of all customary risks.

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<sup>1</sup> There may be a requirement to seek “flexibility” in the levels of Professional Indemnity insurance. As such, in the pricing model, provision will be made to demonstrate the uplift required to support higher levels of PI should they be required. This will be on an open book basis and any request for additional PI will be entirely proportionate.

## 5. The procurement process

### 5.1. Generally

- 5.1.1. An overview of the procurement process is set out at Appendix A of this document (**Appendix A Competitive Procedure with Negotiation**) with each stage described as fully as possible following.
- 5.1.2. The Procurement will draw up a shortlist of Participants in this Selection stage. Participants will then be issued with an Invitation to Participate in Negotiation (ITPN).
- 5.1.3. The following sections describe the various stages of the procurement process including:
  - 1. **Selection (SQ)** – where applicants are shortlisted based on their responses to pass/fail and scored criteria to participate in Phase 2 of the procurement process (ITPN and ITFST)
  - 2. **Invitation to Participate in Negotiation** – Please see draft ITPN at **Appendix B – Draft ITPN** for an overview of this stage of the process.
  - 3. **Submission of a Final Tender (ITSFT)** – where those tenderers remain in the process, are invited to submit a tender response based on the cost and quality requirements set out within the documentation;
  - 4. **Presentation/Exhibition** – An opportunity for shortlisted teams to present their proposed concept designs.

### 5.2. Phase 1 - Supplier Questionnaire

- 5.2.1. This phase (Phase 1) is to enable the Commission (whose contracting authority is DLUHC) to select potential partners to invite to participate in second phase of the selection process (Phase 2).
- 5.2.2. Phase One is a Selection Questionnaire which requests motivation for applying, experience and track record relevant to the project especially from the designers;

information on the proposed team composition including CV's and completion of standard questions.

- 5.2.3. It is the intention to shortlist to 5 teams at this point to proceed to Phase 2.
- 5.2.4. The evaluation criteria which will be used at this stage is set out in **P1B – Appendix B – SQ Evaluation Methodology.**

5.3. Phase 2a - Invitation to Participate in Negotiation (ITPN)

5.3.1. There will be a small number of sessions to discuss various elements of this appointment. The topics/matters covered may include, but are not limited to:-

- Site visit and Phase 2 briefing
- 2nr Design Related Workshops with the Commission
- Engagement 'listening exercise' with Grenfell Community co-ordinated by the Commission's Secretariat
- Supply chain build up/mechanics and contract understanding
- Site visit (group session)
- Interview with the Commission
- Behavioural assessments

5.3.2. A shortlist of up to five teams will be selected for Phase Two, the Invitation to Participate in the negotiation phase. The negotiation phase will be focussed on design-related considerations, with the opportunity for participants to discuss and develop their design concept with key stakeholders. This will take the form of a design workshop with each team.

5.3.3. The Commission hopes that all shortlisted participants will take part in subsequent stages of the process. However, the Commission reserves the right to reduce the number of solutions to be discussed via the application of the appropriate Award

Criteria – for example, failure to meet a minimum quality threshold which will be provided in more detail within the ITPN and ITSFT.

5.4. Phase 2b - Invitation to Submit Final Tender (ITSFT)

5.4.1. Evaluation Criteria – It is anticipated that Price Per Quality Point (PPQP) will be the metric used to evaluate tenders. The methodology applied for calculation of PPQP is illustrated at **Appendix C – Practical application of price per quality point**

5.4.2. Although subject to refinement, the principles of evaluation will be:-

**5.4.2.1. Quality (1) – [TBC] but will include a minimum 10% attributed to Social Value.**

5.4.2.2. The quality assessments will also include behavioural aspects remembering a key aspect of this selection process relates to the appointment of a team who can adopt a sensitive and inspiring design approach and can work with the Grenfell community.

5.4.2.3. **Price** – A variety of mechanisms including percentage fee by discipline; day rates and build-up of an activity schedule in relation to the scope of services provided within the Phase 2 Design Brief and associated documentation.

5.4.2.4. **Viability Assessment** – May be undertaken against the proposed concepts to understand whether they are achievable, any associated risks etc. The viability assessment model will be provided in full during Phase 2.

5.4.3. Full details of the award criteria applying to this Procurement, associated weightings and evaluation methodology will be set out in the subsequent tender documents:-

5.4.3.1. Invitation to Participate in Negotiation (ITPN)

5.4.3.2. Invitation to Submit Final Tender (ITSFT)

5.5. Phase 2c - Exhibition

5.5.1. Shortlisted teams will be invited to a site visit and briefing session and will be provided with further information to enable them to outline their design concept, strategy and approach through the following outcomes:

5.5.1.1. 3 A1 Sheets

5.5.1.2. Design Report

5.5.1.3. Statement on Costs/ high level appraisal of the headline budget

5.6. Contract Award

5.6.1. The contract award is subject to the formal approval process of the Contracting Authority. Until all necessary approvals are obtained, and the standstill period completed no Agreement will be entered into.

5.6.2. Once the Contracting Authority has reached a decision concerning the contract award, it will notify all tenderers of that decision and provide for a standstill period of ten calendar days before entering into any Agreement(s) in line with the requirements of the Public Contract Regulations 2015.

5.7. Evaluation Panellists and right to amend

5.7.1. It is anticipated that the evaluation panel will be made up of a series of representatives best placed to support the evaluation of a **community led memorial**.

5.7.2. Indicative roles who will be involved in evaluation are:-

5.7.2.1. The Grenfell Tower Memorial Commission

5.7.2.2. Independent Design Advisors

5.7.2.3. Technical Advisors

5.7.2.4. Commercial team

5.7.2.5. Project delivery team

- 5.7.3. The roles for stages beyond Phase 1 are not yet fully defined but this information will be published within the Phase 2 documentation.
- 5.7.4. Members of the panel are subject to change and in the event of a panel member being unable to act through illness or any other cause, the Commission, in consultation with RIBA Competitions, reserves the right to either appoint a replacement or reduce the number of Panel members as agreed.
- 5.8. Due Diligence
- 5.8.1. It is important to the commission, community and DLUHC that any organisation and individuals working with them do not bear any potential or perceived responsibility for the tragedy. As such enhanced due diligence will be conducted throughout this procurement. Details are set out following.
- 5.8.2. Phase 1 – Due Diligence will be undertaken in two stages. The first will be a review of responses to the list of core participants<sup>2</sup> and identification of any critical associations. This will be by entity at this stage. Then, prior to shortlisting to ITPN, enhanced due diligence will be undertaken across all entities and directors within the supply chain for each MDDT.
- 5.8.3. Phase 2 – Due Diligence will again take place in two stages. On receipt of ITSFT, due diligence against the list of core participants will be undertaken on entities and by Directors. At the point of recommended award, enhanced due diligence will be undertaken across all entities and directors within the supply chain for each MDDT.
- 5.8.4. In the event that we identify a conflict through due diligence which cannot allow any entity/individual to proceed, we will provide the lead consultant the opportunity to replace/refine their supply chain.
- 5.8.5. In the event that the due diligence issue relates to the lead consultant, we reserve the right to ask the lead consultant to withdraw. We may also reserve the right to provide contact details of the remaining supply chain to other lead consultants, particularly if the Community, or the Commission have expressed a clear desire for

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<sup>2</sup> Further information on Core Participants can be found here [Key documents | Grenfell Tower Inquiry](#)



continuation of an entity within development of the concept design development.

This will be reviewed on a case-by-case discussion but a consistent approach will be applied to decision making to support the Commission in achieving their aims, while running a compliant and transparent procurement.

- 5.8.6. Approach to amending requirements for submission of due diligence – In the event that the list of core participants changes between submission of SQ (and at any other point during this procurement), we reserve the right to ask you to review the revised list of core participants and re-submit associated declarations.

## 6. Overview of the procurement documents

- 6.1.1. At **Appendix D – Document Schedule** there is an overview of the documents that will be issued (indicative only) at each stage.

## 7. Other Matters

### 7.1. Honorarium

- 7.1.1. An Honorarium of £20,000 will be offered to each of the five participants invited to the second phase of the selection process.
- 7.1.2. The Honorarium will be paid to the lead supplier for each team.
- 7.1.3. Payment will only be made to Participants that submit a compliant submission at the conclusion of phase 2.
- 7.1.4. By compliant, we consider that “compliant” means submission of all required documents; participation in negotiation sessions; full engagement.
- 7.1.5. Full detail regarding the honorarium will be provided in Phase 2 documentation.
- 7.1.6. Each team invited to submit a Final Tender who then submits a compliant tender and makes a presentation at the final interview will receive an honorarium payment of GBP £20,000 (+VAT). Honorarium payments will be paid following receipt of a fully compliant submission and presentation of design proposals at the final interview. Each participant invited to submit a Final Tender who then submits a compliant tender and makes a presentation at the final interview will receive an honorarium payment of GBP £20,000 (+VAT).
- 7.1.7. However, in the event that the Client carries out deselection on conclusion of the negotiation phase, teams who participated in the interim design workshops in accordance with the ITPN but were not invited to submit a Final Tender will receive an honorarium of £10,000 (+VAT).

- 7.1.8. Honorarium payments will be paid to the Lead Consultant from each multi-disciplinary design team.
- 7.1.9. The client will undertake to make the honorarium payments within 30 calendar days of the clarification interviews and on receipt of an invoice which should be submitted to RIBA Competitions.
- 7.1.10. No payments will be made in respect of the SQ phase.
- 7.2. Market engagement sessions
- 7.2.1. There will be the opportunity to attend engagement sessions.
- 7.2.2. Online attendance will be available as well as in-person. The scheduled dates for these are:-
- Session 1 – 24 July 2024
  - Session 2 - 31 July 2024
  - Session 3 – 28 August 2024
- 7.3. Disclaimer, Confidentiality & Related Matters
- 7.3.1. This HDD and its accompanying SQ have been prepared by the Authority for the purpose of providing an application procedure for Applicants interested in tendering for the Contract.
- 7.3.2. By receiving this HDD and SQ, the Applicant agrees to keep confidential the information contained in the documents or made available in connection with any further enquiries. The HDD and SQ may be made available to the Applicants' employees and professional advisors directly involved in the appraisal of such information and the preparation of any tender related submissions to the Authority. The HDD and SQ shall not, either in whole or part, be copied, reproduced, distributed or otherwise made available to any other party in any circumstances without the

prior written consent of the Authority, nor may it be used for any other purpose than that for which it is intended.

- 7.3.3. This HDD is intended only as a preliminary background explanation of the Authority's activities and is not intended to form the basis of any decision on whether to enter into any contractual relationship with the Authority. This HDD does not purport to be all-inclusive, or to contain all of the information that a prospective Bidder may require.
- 7.3.4. None of the Authority, any of its technical, financial or legal advisors or any other advisor (or the directors, officers, members, partners, employees, staff, agents or advisors of any such organisation):-
- Makes any representation or warranty (express or implied) as to the accuracy, reasonableness or completeness of this HDD. Any persons considering making a decision to enter into contractual relationships with the Authority following receipt of this HDD should make their own investigations and their own independent assessment of the Authority and its requirements for services associated with the project and should seek their own professional technical, financial and legal advice.
  - Accepts any responsibility for the information contained in this HDD or for its fairness, accuracy or completeness. Nor shall any of them be liable for any loss or damage arising as a result of reliance on such information or any subsequent communication. Only the express terms of any written Contract relating to the subject matter of this HDD, as and when it is executed, shall have any contractual effect in connection with the matters to which it relates.
  - Will be liable for any costs incurred by any Applicants responding to the SQ or any subsequent tender documents, whether incurred by them directly or their advisors or sub- contractors.
- 7.3.5. The Authority will not reimburse any costs incurred by Applicants in connection with its participation in this Procurement other than that outlined in [section 7.1 -](#)

[Honorarium](#). The publication of this HDD and accompanying SQ in no way commits the Authority to award any Contract pursuant to any Procurement for this Contract.

- 7.3.6. The Authority is concerned to effectively prevent, identify, and remedy any conflicts of interest arising in the conduct of procurement procedures so as to avoid any distortion of competition and to ensure equal treatment of all competitors throughout the procurement process.
- 7.3.7. Applicants are therefore advised to review carefully the prior or current involvement of the Applicant with the Authority (including any staff member or service provider of the Authority involved in the conduct of this procurement procedure) and to contact the Authority to discuss actual or potential conflicts they have identified.
- 7.3.8. Applicants should note that the Authority reserves the right to disqualify Applicants where there is a conflict of interest which cannot be remedied to the Authority's satisfaction.
- 7.3.9. Applicants should also note that the Authority may assume that an Applicant does not possess the required professional abilities where the Authority has established that the Applicant has conflicting interests which may negatively affect the performance of the contract and the Authority reserves the right to take this into account in the evaluation of SQ submissions received.
- 7.3.10. The Authority reserves the right to:
- provide general information about the successful SQ submissions to unsuccessful applicants in order to provide debriefing information in accordance with principles under Public Procurement rules;
  - provide information about the winning tender to unsuccessful bidders as part of debriefing obligations (including but not limited to the financial or price score of the successful tender);
  - publish information in Find A Tender (FTS) concerning any contract awarded (including but not limited to the value of any contract awarded).

7.3.11. Any queries arising from the SQ document or any other procurement document which might have a bearing on the offer to be made should be raised.

**7.4. Assessment of Provider Suitability**

7.4.1. The objective of the SQ process is to assess the responses to the SQ and select Applicants to proceed to the next stage of the procurement.

7.4.2. The evaluation methodology for SQ responses is shown at [P1B - Appendix B - SQ Evaluation Methodology](#)

7.4.3. The Authority may seek independent financial and market advice to validate information declared or to assist in the evaluation. The Authority reserves the right to conduct presentations as part of the subsequent selection process.

7.4.4. The Authority may reapply the selection criteria used in assessing responses to this SQ at any time during the procurement process subject to the provisions of the Regulations.